



**Adam Ullman**

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**Adam Ullman** is an attorney, mediator, and business advisor with a practice spanning legal, financial, and technical domains. He holds a B.S. in Business Administration with concentrations in Finance and Information Systems, a J.D., and an LL.M. in Intellectual Property, Commerce, and Technology. He is also a named inventor and has been directly involved in developing and bringing technically sophisticated products to market.

His professional experience includes negotiating high-stakes commercial agreements, managing overseas manufacturing operations, commercializing new and technically sophisticated products, and advising on intellectual property strategy and business transactions across manufacturing, consumer products, and international operations. He also serves as an arbitrator for FINRA, deepening his experience in resolving complex financial and business disputes.

Adam brings a pragmatic, multidimensional perspective to mediation. Having worked closely with engineers, executives, and legal teams, he analyzes disputes not only through a legal lens, but also in terms of underlying business realities, financial structures, and technical considerations. His experience includes advising on and resolving disputes involving shareholders, partners, and closely held businesses, including matters that proceed through litigation and appeal, and where legal, financial, and personal dynamics often intersect. This breadth of perspective allows him to identify resolution pathways that reflect the full complexity of a dispute and may not be immediately apparent to others, and to help parties move beyond entrenched positions.

His approach emphasizes active listening, candid communication, and developing solutions that address both the legal issues and the practical constraints facing the parties. He is particularly effective in matters involving complex commercial relationships, intellectual property, and financially or technically nuanced disputes.

**Areas of Practice** Business & Commercial · Intellectual Property · Shareholder & Partnership Disputes · Closely Held Businesses · Financial Disputes · Manufacturing, Technology & International Matters